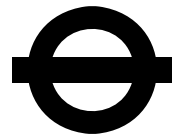


**Transport for London
Board Members
Declaration of Interests**



Name:	Steven Norris
Title:	Board Member

Organisation	Position
1. Names of companies or other bodies with which the TfL Group has or is entering into, or is proposing to enter into a contract or fund of which you, or a member of your close family* are paid either as an employee, partner, Director or proprietor.	
AMT-Sybex Limited	Chairman
Dragados SA	Advisor
Initiate Consulting Limited	Non Executive Director
Kapsch AG	Advisor
2. All shareholdings in companies with which the TfL Group has or is entering into, or is proposing to enter into a contract where you, or a member of your close family* own more than five per cent of the issued share capital (beneficially or otherwise) of a particular class of share.	
None	
3. Names and positions in non-profit making organisations with which TfL has dealings where you, or a member of your close family* are a trustee or participate in management of that body (paid or unpaid).	
Action on Hearing Loss (formerly RNID)	Vice-President
Campaign for Better Transport	Patron, unpaid
Dispatch Association	Hon. President, unpaid
Independent Transport Commission	Commissioner, unpaid
Institute of Advanced Motorists	Vice President, unpaid
ITS (UK)	President, unpaid
Surrey Canal Sports Foundation	Chairman
Sustrans	Patron, unpaid
4. Directorships of companies not disclosed above, held by you whether paid or not**.	
Ardmore Construction Limited	Non Executive Director
Byrne Estates Limited	Non Executive Director
The Internet Corporation Limited	Chairman
London Action Trust	Chairman
London Communications Agency Limited	Non Executive Director
Obsidian Capital Limited	Director
Obsidian Strategic Development and Regeneration Limited	Chairman
Project Associates Limited	Non Executive Director
Saferoad BLG Limited	Chairman
Soho Estates Limited	Chairman

January 2012

*A person is a close family member for this purpose if they are your spouse, civil or other domestic partner or child living at home.

** Not including directorships of TfL's subsidiaries (including the charitable trust, London Transport Museum Limited), a list of which can be found at <http://www.tfl.gov.uk/corporate/about-tfl/4510.aspx>

Organisation	Position
(continued) 4. Directorships of companies not disclosed above, held by you whether paid or not**.	
Steve Norris Limited	Director
Virtus Limited	Chairman
5. Office or Position held by you (including companies, trade associations and industry forums) not already disclosed.	
None	
6. Land owned by the TfL Group in which you or a member of your close family* have an interest.	
None	
7. Any other Interest which might reasonably be likely to be perceived as affecting your conduct or influencing your actions as a Board Member or Senior Officer of TfL.	
None	

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